

# Environment and Sustainable Communities Overview and Scrutiny Committee



14 July 2017

## Waste Programme

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### Joint report of Lorraine O'Donnell, Director of Transformation and Partnerships and Ian Thompson, Corporate Director of Regeneration and Local Services

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#### Purpose of the Report

1. To provide Members of the Environment and Sustainable Communities Overview and Scrutiny Committee with detail of progress made in relation to the Waste Programme.
2. To outline to members some of the future work in waste management across the county.

#### Background

3. A presentation will be provided to Members outlining the progress made in the Waste Programme since Local Government Reorganisation when the then new unitary Council inherited a waste service that had:
  - Seven different patterns of waste collection practiced by the previous Districts, some 5 day week, other four days, one on alternate weekly collection.
  - Different collection policies (e.g. side waste), different charges (e.g. bulky collections) and different materials collected.
  - Contracted with a Local Authority Waste Disposal Company that was landfill based for disposal.
  - Had a Waste Transfer Station infrastructure with a pressing need of modernisation and improvement.
4. In March 2010, the Council adopted a refreshed waste management strategy and established a Waste Programme to develop and deliver a major transformational project involving elements of significant service redesign and procurement to deliver this strategy. The strategy places an emphasis on sustainable waste management and prioritises waste reduction, re-use and recycling in accordance with the waste hierarchy.

A business case for the new waste management arrangements was approved by Cabinet in 2011. The key elements and associated timetable for these new arrangements included:

- 2011-13 - Disaggregation and procurement of the services delivered under the Local Authority Waste Disposal Company (LAWDC) arrangement.
  - 2012 - Introduction of an Alternate Weekly Collection (AWC) service for household refuse and recycling.
  - 2013 – Commencement of new contracts for; Residual Waste Treatment, Haulage Services, Management, Operation and Maintenance of Household Waste Recycling Centre's (HWRCs).
  - 2013 - In-house the operation of the four waste transfer stations around the county, and their subsequent improvement.
  - 2013 - In-house the operation of Joint Stocks Landfill and power generation.
  - 2013 - In-house the environmental monitoring of closed landfill sites and their associated power generation.
  - 2016 – Commencement of a new contract for Dry Recyclables
5. The presentation will highlight some of the success arising from the waste programme, including but not restricted to:
- Procurement of the Waste Treatment, Household Waste Recycling Centre management, and Haulage and Dry Recyclables contracts alone will save the Authority over £28 Million the end of their terms.
  - Savings of nearly £1Million per annum arising from Alternate Weekly Collection.
  - Waste to landfill has reduced from 54% in 2010/11 to 4% in 2016/17.
  - The percentage of materials re-used, recycled or composted has remained at a consistently good level at nearly 40% from 2010/11 to present.

## **Future Work**

6. There remains a variety of opportunities and challenges for the service, which it will be important to keep this Committee apprised of. These will be outlined in the presentation and include:
- Closer integration of collection and disposal work afforded through both structurally now being part of Direct Services.
  - Responding to the challenges of increased number of households, with the consequent impact on collection rounds and tonnages of waste arising's.
  - Encouraging greater recycling and less contamination through education programmes.
  - Reviewing opportunities for garden waste collections, including examining the results of consultation, which has just been undertaken.
  - Exploring opportunities for savings that contribute to the Councils Medium Term Financial Plan.
  - Continuing the programme of development, for instance to include the Stainton Grove Household Waste Recycling Centre.
  - Contract reviews and re-procurement of the waste contracts going forward.

## **Recommendation**

7. It is recommended that the Environment and Sustainable Communities Overview and Scrutiny Committee note and comment on the progress of the waste programme.

## **Background papers:**

Cabinet Report: Waste Programme Business Case - Delivering the Waste Strategy, March 2011

Cabinet Report: Waste Programme Update Report (including an update on the procurements and the introduction of Alternate Weekly Collections) – December 2012

Cabinet Report: Award of Contract for Residual Waste Treatment (including the amendment to the Waste Programme Scheme of Delegation) – November 2012

Cabinet Report: Review of the Garden Waste Collection Service – September 2013

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**Appendix 1: Implications**

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**Finance – N/A**

**Staffing – N/A**

**Risk – N/A**

**Equality and Diversity / Public Sector Equality Duty – N/A**

**Accommodation – N/A**

**Crime and Disorder – N/A**

**Human Rights – N/A**

**Consultation – N/A**

**Procurement – N/A**

**Disability Issues – N/A**

**Legal Implications – N/A**